

Making EUROPE More ATTRACTIVE and COMPETITIVE

June 6, 7 & 8, 2006

"EUROPE, BUILDING A HUB FOR THE WORLD"

PROGRAMME

MONITORING FDI FLOWS

UNDERSTANDING
INTERNATIONAL INVESTORS' NEEDS

BENCHMARKING
ECONOMIC AND SOCIAL POLICIES

LATVIA

DENMARK

GERMANY

ITALY

BELGIUM

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AUSTRIA

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TUESDAY 6 JUNE SEMINAR "Invest in Mediterranean"

3:00 - 4:30 p.m.

Official meeting (invitees only)

"The Euro-Mediterranean Process: after ten years, what lies ahead?" Opening address by Dr. Mahmoud Mohieldin, Minister of Investment, Egypt

Khélil Lajimi, Secretary of State for Cooperation and Foreign Investment, Tunisia



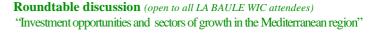
- Serge Degallaix, French Ambassador in Tunisia
- Philippe Chalmin, Professor, Paris Dauphine University

4:30 - 5:00 p.m.

Coffee Break



5:00 - 6:30 p.m.



- Dr. Mahmoud Mohieldin, Minister of Investment, Egypt
- Khélil Lajimi, Secretary of State for Cooperation and Foreign Investment, Tunisia
- François Gouyette, Ambassador in charge of the Barcelona Process, French Ministry of Foreign Affairs
- Abdelmadjid Baghdadli, Director General of the National Investment Developement Agency (ANDI), Algeria
- Dr Ziad Bahaa-El Din, Chairman of General Authority for Investment & Free Zones (GAFI), Egypt
- Elias Farraj, Advisor to the CEO, Jordan Investment Board
- Rachel Roei, Director of the Investment Promotion Center, Ministry of Industry Trade and Labor, Israel
- Nicolas Nahas, Advisor, Prime Minister of Lebanon
- Hassan Bernoussi, Director General of the Department of Investment, Ministry for General and Economic Affairs, Morocco
- Jafar Hdaib, Director General, Palestinian Investment Promotion Agency
- Mohammad Seif Eldine, Assistant General Director of the Investment Office in Supreme Investment Council, Syria
- Fatma El Ghanmi, Director of international cooperation, Foreign Investment Promotion Agency (FIPA), Tunisia
- Irem Aydogdu, Head of Division, Undersecretariat of Treasury, General Directorate of Foreign Investment (GDFI), Turkey
- Jacques Sarraf, Vice-President of the Union of Mediterranean Confederations of Enterprises (UMCE)
- Bénédict de Saint-Laurent, Coordinator, ANIMA
- Philippe Carli, CEO of Siemens France
- Philippe Cayla, Chairman and CEO of Euronews
- François Pontet, Managing Director, Adviser to the CEO of Siparex, General Representative of Club Siparex
- John Vassallo, Senior Counsel & Director European Affairs of GE



- Clara Gaymard, President of Invest in France Agency
- Hichem Ben Yaïche, journalist and expert on Euro-Mediterranean Process

Closing address by:

- François Gouyette, Ambassador in charge of the Barcelona Process, French Ministry of Foreign Affairs
- **Dr. Mahmoud Mohieldin**, Minister of Investment, Egypt













8:00 p.m. Welcome dinner / Hotel Hermitage



















Romania |

WEDNESDAY 7 JUNE

Registration and welcome breakfast 8:00 – 9:00 a.m. La Baule Congress Center, Atlantia

Italy

Welcome address by: 9:00 - 9:10 a.m.

Pierre Guénant,

Chairman of LA BAULE WIC Steering Committee

Sir Francis Mackay,

Chairman of Europe+ Foundation Think Tank

Yves Métaireau

Mayor, Ville de La Baule–Escoublac

9:10 - 9:20 a.m **Opening address**

Serguei Narychkine,

Head of Russian Government Organisation

9:20 - 9:30 a.m. Introduction of the 2006 theme of the conference

Janos Koka, Economy Minister of Hungary

9:30 - 10:15 a.m. "Attractiveness on the move" session

Ernst and Young FDI Monitor: Results 2005

Patrick Gounelle,

CEO Ernst & Young France and Southern Europe

Marc Lhermitte, Partner Ernst & Young

10:15 - 11:00 a.m. "European attractiveness criteria" presentation

Clara Gaymard,

President of Invest in France Agency

Gerhart Maier.

Managing Director of Invest in Germany

György Retfalvi, CEO of ITD Hungary

"Local best practices" roundtable 11:00 a.m. - 12:30 p.m.

> Chaired by David Walburn, past President of EURADA Moderated by **Peter Lemagnen**, Director of Oxford Intelligence

- Flavio Del Bono, Vice President of Emilia Romagna
- Dr Abel Garamhegyi, Deputy State Secretary, Ministry of Economy and Transport, Hungary
- Anne MacColl, Head of Southern Europe of Scottish Development International
- Florence Parly, Former French Minister of Budget, President of Paris-Ile-de-France Regional **Economic Development Agency**
- Constantin Ostaficiuc, President of West Region,
- Pierre Simon, President of Eurochambres

1:00 – 2:15 p.m. **Lunch** / Hotel Hermitage

WEDNESDAY 7 JUNE (CONTINUED)

2:45 - 4:30 p.m.

Workshops "Moving forward with Lisbon agenda reforms"

1. Partnership between universities, regions and business to shape and nurture the knowledge and know-how of the future

Chaired by **Lars Eklund**, President of The Competitiveness Institute (TCI) & Director Competitiveness of Vinnova Moderated by **Christian Saublens**, Director of Eurada

- * Monica Beltrametti, Director of Xerox Research Centre Europe
- * Frédéric Cadet,
 - Rector of the Academy of Poitiers and Universities Chancellor
- Gheorghe Falca , Mayor of Arad City, Romania
- . Carlos Estudante,
 - Chairman of ADERAM, Regional Development Agency of Madeira
- * Catherine Ferrant,
 - Vice-President Diversity and Accountability of Total
- * François Gerin, Deputy General Manager of Siemens France
- * William Glick,
 - Dean of the School of Management of Rice University/Houston
- Martin Jahn, Former Deputy Prime Minister of the Czech Republic and CHRO of Skoda Auto A.S.
- * Aymar de Lencquesaing, President & CEO of Packard Bell France
- Margaret McGarry, Senior Director, Technology Collaboration Competitive Business of Scottish Enterprise
- * Zsolt Monszpart, Vice President of Ericsson Hungary
- * Tsuvoshi Nakai.

Director General of JETRO Paris and European Coordination Center

2. Laying the foundations for the European Googles of the future (fast growing SMEs)

Chaired by François Barrault, President of BT International Moderated by Joshua Bower-Saul, Director of Advantage West Midlands France

- * Brigitte Baumann, Founder and CEO of Go Beyond Ltd
- * Sir Ronald Grierson, Chairman of Blackstone Europe
- * Dominique Louis, Chairman of Assystem
- * Alessia Melasecche Germini,

Responsible for Business Development of Meta Group

- * Horatiu Moldovan, Director General of Lasting Ltd
- * Modwenna Rees-Mogg, Editor-in-Chief of Angel News
- * Steve Rosenblum, CEO of Pixmania
- Geoffroy Roux de Bézieux, President of Virgin Mobile and President of CroissancePlus
- * Miguel Setuain,

Regional Twinning Adviser of Sodercan, RDA West, Romania

- ❖ Miles Templeman,
 - General Director of Institute of Directors IOD
- * Yves Trelohan, Founder and CEO of Screen Research
- . Philipp A. Tuttle,
 - General Partner of Davis, Tuttle Ventures Partners
- Christian Weinberger, Head of Unit, Entrepreneurship, European Commission, Enterprise and Industry Directorate-General

3. How to use Europe to develop national and local attractiveness

Chaired by Clara Gaymard, President of Invest in France Agency Moderated by Simon Anholt, Government Advisor and Author

- * Mick Buckley, President Managing Director of CNBC Europe
- * Agnès Caradec, Director of Communication of Ernst & Young
- * Gilles Delfassy, Senior Vice President, Worldwide Wireless Terminal Business Unit of Texas Instrument
- * Ole Frijs-Madsen, Director of Baltic Development Forum
- * Kai Hammerich, President of WAIPA and Director General of Invest in Sweden
- Mortada Mohamed, Regional Director EMEA, Economic Development and Tourism, Office of the Governor of Texas
- * Régis Baudouin, CEO of Paris-Ile-de-France, Regional Economic Development Agency
- * Kevin Perlmutter, Head of Public Relations of Xerox Europe
- *Vitaly Tretiakov, Chief Editor of "Actualités de Moscou"







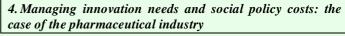








WEDNESDAY 7 JUNE (CONTINUED)



Chaired by Brian Ager, Director of the European Federation of Pharmaceutical Industries and Associations - EFPIA Moderated by François Sarkozy, Vice-Chairman of the Supervisory Board of BioAlliance Pharma, Managing Partner of

- * George Andrejevs, Member of European Parliament
- Francis Bailly, President of GE France
- * Miklos Boda, Minister for Research and Innovation of Hungary, President of the National Office of Research and Technology of Hungary
- * Didier Hoch, CEO of Sanofi Pasteur MSD
- * Olivier Kitten,

AEC Partners

- Coordinator of "Atlantic Biotherapies" Competitiveness cluster
- * Dr Ian C. Ragan, Consultant, European Scientific Affairs of Eli Lilly Holdings Ltd
- Jean-Claude Prager, General Director of Le Cercle Santé Société









Coffee break: Freescale Terrace / Second floor

4:45 - 6:15 p.m.

CEOs' roundtable "Energizing the world"

Steve Bolze,

Vice President, Power Generation, GE Energy

Osamu Kamimae,

President of Idemitsu Oil & Gas Co. Ltd

Claude Mandil,

Executive Director of the International Energy Agency

Christophe de Margerie,

Vice President of Total

Jean-Marc Nicolle,

Vice President Strategy and Products and Member of the Board of PSA Peugeot Citroën

Ivan Prostakov, Russian Embassy, Economy and Trade Department





New initiatives: study case of Baltic countries

- Dr. Jonas Rimantas Kazlauskas, Deputy Director of Energy Agency of Ministry of Economy of Lithuania
- Kārlis Miķelsons, Chairman of the Board of SC Latvenergo



Moderators:

- . Holger Alich, Handelsblatt
- . Simon Hobbs, CNBC Europe

6:15 - 6:30 p.m.

Special address by a global player: "Russia, a key role in the world" **James Turley**, Chairman and CEO of Ernst & Young, Co-Chairman of the Russian Foreign Investment Advisory Council (FIAC)

6:30 - 6:45 p.m.

Closing session

Christine Lagarde, Minister Delegate for Foreign Trade, France

WEDNESDAY 7 JUNE (CONTINUED)

7:00 p.m. – 8:00 p.m.

Awards ceremony for European Regions co-chaired by:

Danuta Hübner,

European Commissioner for Regional Policy

Harry Dijksma, Committee of the Regions

With:

Jacques Auxiette,

President of Pays de la Loire Region

Joël Batteux, Mayor of Saint Nazaire, Vice-President of Pays de la Loire Region

Clara Gaymard,

President of Invest in France Agency

Jean-Yves Le Drian,

President of Brittany Region

Florence Parly,

Former French Minister of Budget, President of Paris-Ile-de-France,

Regional Economic Development Agency

Moderator: Patrice Lefeu, CEO of Europe+ Foundation

In partnership with EURADA and WAIPA

In the presence of:

Dame Ellen Mac Arthur, world solo sailing race record in 2005

9:00 p.m. - 11:00 p.m.

Special dinner under the patronage of ministers for Economic, Financial and Industrial Affairs

Hotel Hermitage



THURSDAY 8 JUNE

7:45 - 9:00 a.m.

Theme breakfasts

1. Promoting Mediterranean countries attractiveness

Co-chaired by Dr Michael Frendo, Minister of Foreign Affairs of Malta and Christine Lagarde, Minister Delegate for Foreign Trade, France Moderated by Clara Gaymard, President of Invest in France Agency

Khélil Lajimi, Secretary of State for Cooperation and Foreign Investment, Tunisia

- Dr Ziad Baha El Din, Chairman, General Authority
- for Investment and Free Zones, Egypt *
- Francis Bailly, President of GE France
- Bénédict de Saint-Laurent, coordinator ANIMA
- Jacques Sarraf, Vice-president of the Union of Mediterranean Confederations of Enterprises (UMCE)

2. Boosting EU - US relationships

Chaired by Jean Bernou, CEO Continental Europe of McCain Moderated by Philippe Vannie, Managing Director of European Business Network

- Dan Bedros, Director General of Alcatel Romania
- Jean Burelle, President of MEDEF International
- Scévole de Cazotte, Senior Policy Director, European Affairs, ٠ United States Chamber of Commerce
- ٠ Douglas Gregory, Vice President, Governmental Programs of IBM EMEA
- Thomas Kornegay, Executive Director of the Port of Houston
- Anne MacColl, Head of Southern Europe of Scottish Development International
- Robin Martens, Managing Director of Euro-Chain
- Jakub Mikulasek, Executive Director of CzechInvest
- Stephen B. Pierce, Managing Director of the American Chamber of Commerce in France

3. Regional and local competitiveness: new practices, new partnerships Chaired by Pierre Mirabaud, Delegate for Territorial Development

and Competitiveness (DIACT) Moderated by Marc Lhermitte, Partner Ernst & Young

- Daniele Alni, President of ERVET-Emilia-Romagna Valorizzazione Economica Territorio
- ٠ Aaron Demerson, Executive Director of Texas Business Development, Economic Development & Tourism, Office of the Governor of Texas
- Sorin Maxim, Director of RDA West, Romania
- * Jean-François Gendron, President of the Chamber of Commerce and Industry of Nantes
- ٠ Andris Ozols, CEO of Latvian Investment and Development Agency
- Guy Sallavuard, Vice President Regional Development of Total
- Joao Pedro Taborda, Director, External Relations—Europe of Embraer

4. Economic reforms in Russia: opportunities for foreign investments Chaired by Ara Abramian, Co-Chairman of Association Dialogue Franco-Russe

Moderated by Louis Schweitzer, former Chairman of Renault, Co-Chairman of Association Dialogue Franco-Russe

- Igor Bounine, President of the Foundation for Political Technologies
- Youri Jdanov, Director of the Federal Agency for the Special Economic Areas
- Andranik Migranian, President of the Strategic Surveys Commission of the Public
- Chamber of the Russian Federation and Political Scientist
- David Yakobachvili, Chairman of the Board of Directors of Wimm Bill Davin Foods OJSC















THURSDAY 8 JUNE (CONTINUED)

9:15-9:30 a.m.

Opening address Jean-Marc Ayrault,

President of Nantes Metropolis and Urban Community

9:30 - 11:15 a.m.

CEOs' roundtable "Networking infrastructures of growth"

James Edmonds,

Chairman of the Port of Houston

- Dr Abel Garamhegyi, Deputy State Secretary, Ministry of Economy and Transport, Hungary
- Denis Griot, Senior Vice President and General Manager EMEA Freescale Semiconductor
- Hubert Joly,

President and CEO of Carlson Wagonlit Travel

Pr Edward G. Krubasik,

Executive Vice President of Siemens AG

- Jacques Lamarre,
 - President and CEO of SNC-Lavalin
- André Merlin,
 Chairman of the Executive Board of RTE
- Ben Verwaayen, CEO of BT Group
- Armando Zagalo de Lima, President of Xerox Europe

Moderators:

- . Géraldine Amiel, CNBC Europe
- . Sir Stephen Brown,

Former Group Chief Executive of UK Trade & Investment



11:15 a.m. - 12:30 p.m.

CEOs' roundtable "Designing a smart social model"

- Kai Hammerich, President of WAIPA and Director General of Invest in Sweden, former CEO of Scania
- Martin Jahn, Former Deputy Prime Minister of the Czech Republic and CHRO of Skoda
- Wolfgang Rhode, Member of the Executive Committee of IG Metall
- Louis Schweitzer,

President of the Board of Directors of Renault, President of the Head of the Anti-Discrimination Authority (HALDE)

- Istvan Szini, National Executive for Hungary, GE
- Yannick Vaugrenard, Member of the European Parliament (P.S.E), First Vice-President of the Conseil Régional des Pays de la Loire



12:30 – 1:00 p.m.

Moderators:

. Steve Pearlstein, Business Columnist, Washington Post

Awards ceremony

"The Best Investments in Europe"

by European officials

1:30 - 2:45 p.m.

Lunch / Hotel Hermitage

THURSDAY 8 JUNE (CONTINUED)















Dialogue between executives and European officials

3:30 - 4:15 p.m.

"Reports and recommendations for a more attractive and competitive Europe"

Moderated by Sir Francis Mackay, Chairman of Europe+ Think Tank, Vice Chairman of Carlton Financial Group

- Dr Michael Frendo, Minister of Foreign Affairs, Malta
- Dr Ziad Bahaa-El Din, Chairman of General Authority for Investment & Free Zones (GAFI), Egypt
- Brian Ager, Director of the European Federation of Pharmaceutical Industries and Associations - EFPIA
- Simon Anholt, Government Advisor and Author François Barrault, President of BT International
- Monica Beltrametti, Director of Xerox Research Centre Europe
- Jean Bernou, CEO Continental Europe of McCain
- Clara Gaymard, President of Invest in France Agency
- Pierre Mirabaud, Delegate for Territorial Development and Competitiveness (DIACT)

4:15 – 5:00 p.m.

Face to face "The new deal for a modern Europe: matching human and financial capital"

- Sir Stuart Bell, Member of UK parliament
- ⇒ Ben Verwaayen, CEO of BT Group

Closing address

by Jean-Pierre Raffarin,

former Prime Minister of France

Moderated by **Simon Hobbs**, CNBC Europe

5:00 - 5:30 p.m.

Guest countries officials:

"Our answers for a more attractive and competitive Europe" **Dr Abel Garamhegyi,** Deputy State Secretary, Ministry of

Economy and Transport, Hungary

Khélil Lajimi, Secretary of State for Cooperation and Foreign Investment, Tunisia

Christine Lagarde, Minister Delegate for Foreign Trade, France

5:30 - 6:15 p.m.

Special addresses by global players:

- "Our vision of the world"
- **⇒** Anne Mulcahy.
 - Chairman and CEO of Xerox
- **⇒** Tadashi Okamura.
 - Chairman of the Board of Toshiba
- ⇒ Ferdinando Beccalli.

Chairman of GE International (via video-conference)

8:00 p.m.

Closing dinner / Hotel Hermitage



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