Unit Name: Distance

Robert Bermea until 12/31/13, Clark

Unit Review Leader: Peterson

Today's Date: 12/5/2013

### 1 Unit Description

1.1 What is your Mission?

Share information about your unit for other people such as, general public, deans, VP's, support staff, and the greater Austin community. This is an opportunity to promote your unit, share information to ground requests for resources and funding, promote collaboration and inform and recruit students. Once this information is pulled together, units will update this on a yearly basis.

(What is the purpose of the unit? What do you do?)
Provide quality support and assistance to ACC Distance Learning students and faculty so that
students can succeed in their Distance Learning courses.

1.1.1 How does the mission of the unit support the mission of the college? Enhancing the availability of support services for students to directly relate to student success, satisfaction, persistance, and completion of educational pathways.

1.2 Please tell us who you serve.  (Faculty, staff, external partners, distance learning, students, etc.)
Distance Learning Faculty, Staff, and Students
1.2. What considers or products does the unit provide?
1.3 What services or products does the unit provide?  Provide information to students, faculty and staff regarding the available DL and college resources.
1.3.1 What is the impact of your unit's activities on students or other key stakeholders
DL programs and informational services to students, faculty, and staff enhance students' abilities to
succeed.

1.3.2 What are your unit's goals and what A-1 initiatives are they mapped to?

#### **Board Policy A-1 Intended Outcomes**

#### **Student Success Initiatives**

- SSI1 Increase persistence (term-to-term & fall to fall)
- SSI2 Complete developmental and adult education course progression to credit courses
- SSI3 Increase completion of all attempted courses with a "C" or better
- SS14 Increase degree/certificate graduates and transfer rates
- SSI5 Increase success equity across all racial/ethnic/gender/income groups

#### **Institutional Effectiveness**

- <u>IE1</u> Balanced instructional offerings among the College's mission elements;
- **<u>IE2</u>** A teaching and learning environment that encourages students to be active, life-long learners;
- <u>IE3</u> Accessible and affordable post-secondary and higher education programs and services for all who qualify and have the ability to benefit;
- <u>IE4</u> Enrollments reflecting diverse and traditionally underserved populations in numbers that represent the local populations of our Service Area;
- IE5 Job placement from career workforce programs into family-wage careers;
- <u>IE6</u> Efficiently administered programs and services that create an institution that is a good place to work, learn, and otherwise experience the higher-education process.

Goal #	Unit Goal (description)					Boar	d Polic	y A-1				
"	<b>Example goal:</b> Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.	SSI1	SSI2	SSI3	SSI4	SSI5	IE1	IE2	IE3	IE4	IE5	IE6
UG1	Improve student success rates in Distance Learning courses to be comparable to Face- to-Face courses.	<b>✓</b>	~	>	<b>√</b>	7		>	7	<b>✓</b>		7
UG2												
UG3												
UG4												
UG5												

<sup>&</sup>gt; this table will link to other areas in this report

<sup>▶</sup> If you need more space than this table allows, contact OIEA for a separate form.

#### 1.3.2 What are Unit Outcomes and Unit Measures?

► Each unit may have up to 2 separate measures to support each Unit Outcome

Example goal: Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.    U01.1	Goal	Unit Goal	Outcome	Unit Outcome	Measure #	Unit Measure
and accessible information in a professional and ethical manner by ACC organizational units.    Information Portal System "TIPS"   that allows staff and faculty to access enrollment-related data for planning and decision making.	#	`	#	` ' '		` ' '
and ethical manner by ACC organizational units.    Staff and faculty to access enrollment-related data for planning and decision making .		, ,		, , ,		
Units.    Maintain DL website						
Maintain DL website						month for fiscal year.
U01.1    Improve student success rates in Distance   Learning courses to be comparable to   Face-to-Face courses.   U01.4		units.		data for planning and decision making .		
Maintain DL Student Orientation modules   UM1.1.2   Review for updates each semester				Maintain DL website	UM1.1.1	Site updates when new
U01.2   Maintain DL Student Orientation modules   UM1.2.1   Review for new information/updates each semester   UM1.2.2   Analyze module evaluations to update each semester   UM1.2.2   Analyze module evaluations to update each semester   UM1.2.2   Analyze module evaluations to update each semester   UM1.3.1   Initiate 1 email contact per semester informing of DL processes and services   UM1.3.2   Make updated workshop for advisors/counselors available   UM1.3.2   UM1.3.2   UM1.3.2   UM1.3.1   UM1.4.2   UM1.4.2   UM1.4.1   Initiate 1 email contact per semester informing of DL processes and services   UM1.4.1   UM1.4.2   UM1.4.2   UM1.4.2   UM1.4.1   UM1.4.2   UM1.4.2   UM1.4.2   UM1.4.2   UM2.3.1   UM2.3.1			UO1.1			information/procedures are available
UG1 Improve student success rates in Distance Learning courses to be comparable to Face-to-Face courses.  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.3  U01.4  Communicate processes, procedures, and information to faculty  U01.4  U01.5  U01.5  U01.5  U01.5  U02.1  U02.2  U02.1  U02.2  UM2.3.1					UM1.1.2	Review for updates each semester
Improve student success rates in Distance Learning courses to be comparable to Face-to-Face courses.  U01.2  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.3  Communicate processes, procedures, and information to faculty  U01.4  Communicate processes, procedures, and information to faculty  U01.5  U01.5  U01.5  U01.5  U01.6  U01.7  U01.7  U01.8  U01.9  U01.9			UO1.2	Maintain DL Student Orientation modules	UM1.2.1	Review for new information/updates each
UG1 Improve student success rates in Distance Learning courses to be comparable to Face-to-Face courses.  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  U01.4  U01.4  U01.5  U01.5  U01.5  U02.1  U02.2  U02.3  UM2.3.1  UM1.2.1 Initiate 1 email contact per semester informing of DL processes and services UM1.3.1 Initiate 1 email contact per semester informing of DL processes and services UM1.3.2 Make updated workshop for advisors/counselors available Initiate 1 email contact per semester informing of DL processes and services UM1.4.1 Initiate 1 email contact per semester informing of DL processes and services UM1.4.1 Initiate 1 email contact per semester informing of DL processes and services UM1.4.1 UM1.5.1 UM1.5.1 UM1.5.1 UM2.1.1 UM2.1.2 UM2.1.1 UM2.2.1 UM2.2.1 UM2.3.1						semester
Improve student success rates in Distance Learning courses to be comparable to Face-to-Face courses.  U01.3  Communicate DL processes and procedures to Face-to-Face courses.  U01.3  Communicate DL processes and procedures to Student Services (Advisors/Counselors)  UM1.3.1  Initiate 1 email contact per semester informing of DL processes and services  UM1.3.2  Make updated workshop for advisors/counselors available  U01.4  U01.5  U01.5  U01.5  U01.5  U02.1  U02.2  U02.2  UM2.3.1					UM1.2.2	Analyze module evaluations to update each
UG1 Learning courses to be comparable to Face-to-Face courses.    U01.3   Student Services (Advisors/Counselors)   U01.3   Make updated workshop for advisors/counselors available						semester
Face-to-Face courses.    UM1.3.2   Make updated workshop for advisors/counselors available		Learning courses to be comparable to			UM1.3.1	Initiate 1 email contact per semester informing
Face-to-Face courses.    UM1.3.2   Make updated workshop for advisors/counselors available	UG1		UO1.3	Student Services (Advisors/Counselors)		
U01.4 Communicate processes, procedures, and information to faculty  U01.4 Initiate 1 email contact per semester informing of DL processes and services  UM1.4.2 Make updated workshop available for faculty/staff  U01.5 UM1.5.1  UM2.1.1  UM2.1.2  UM2.2.1  UM2.2.1  UM2.3.1					UM1.3.2	
						· · · · · · · · · · · · · · · · · · ·
UM1.4.2 Make updated workshop available for faculty/staff  UM1.5.1  UM1.5.2  UM2.1.1  UM2.1.2  UM2.2.1  UM2.2.2  UM2.3.1			UO1.4		UM1.4.1	
UM1.4.2   Make updated workshop available for faculty/staff				information to faculty		
U01.5  U01.5  UM1.5.1  UM2.1.1  U02.1  U02.2  UM2.2.1  UM2.2.2  UM2.3.1					UM1.4.2	
U01.5  U01.5  UM1.5.2  UM2.1.1  UM2.1.2  UM2.2.1  UM2.2.2  UM2.3.1						faculty/staff
U02.1 UM2.1.1 UM2.1.2 UM2.2.1 UM2.2.2 UM2.3.1 UM2.3.1			UO1.5			
U02.1 UM2.1.2 UM2.2.1 UM2.2.2 UM2.2.2 UM2.3.1						
U02.2 UM2.2.1 UM2.2.2 UM2.3.1 UM2.3.1			UO2.1			
UG2 0 UM2.2.2 UM2.3.1 UM2.3.1						
UG2 0 UM2.3.1			UO2.2			
1 1/02 3 1						
	UG2	0	UO2.3		UM2.3.1	
11M2 / 1						
UO2.4 UM2.4.2 UM2.4.2			UO2.4			
JJM2 5 1						
U02.5 UM2.5.2			UO2.5			

Goal	Unit Goal	Outcome	Unit Outcome	Measure #	Unit Measure
#	(description)	#	(description)		(description)
		UO3.1		UM3.1.1	
				UM3.1.2	
		UO3.2		UM3.2.1	
				UM3.2.2	
UG3		UO3.3		UM3.3.1	
003	Ů			UM3.3.2	
		UO3.4		UM3.4.1	
				UM3.4.2	
		UO3.5		UM3.5.1	
				UM3.5.2	
		UO4.1		UM4.1.1	
				UM4.1.2	
	0	UO4.2		UM4.2.1	
				UM4.2.2	
UG4		UO4.3		UM4.3.1	
004				UM4.3.2	
		UO4.4		UM4.4.1	
				UM4.4.2	
		UO4.5		UM4.5.1	
				UM4.5.2	
		UO5.1		UM5.1.1	
				UM5.1.2	
		UO5.2		UM5.2.1	
				UM5.2.2	
ПСЕ	0	UO5.3		UM5.3.1	
UG5				UM5.3.2	
		UO5.4		UM5.4.1	
				UM5.4.2	
		UO5.5		UM5.5.1	
				UM5.5.2	

<sup>&</sup>gt; this table will link to other areas in this report

<sup>►</sup> If you need more space than this table allows, contact OIEA for a separate form.

### 2.5.2 Unit Outcomes Assessment

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data (for the unit measure)	Unit Current Data (for the unit measure)	Unit Target data (for the unit measure)	Unit Current Status (% of target data)	Outcome # (linked from 1.3.2)
	Example unit measure: Measure usage of TIPS by computing average					
110.44.4.4	number of TIPS users per month for fiscal year.	0.00		1.		1101.1
	Site updates when new information/procedures are available	0.00		1+		UO1.1
	Review for updates each semester	0.00		3.00		UO1.1
	Review for new information/updates each semester	0.00		3.00		UO1.2
	Analyze module evaluations to update each semester	0.00		3.00		UO1.2
UM1.3.1	Initiate 1 email contact per semester informing of DL processes and services	0.00		3.00		UO1.3
UM1.3.2	Make updated workshop for advisors/counselors available	0.00		1.00		UO1.3
	Initiate 1 email contact per semester informing of DL processes and services	0.00		3.00		UO1.4
UM1.4.2	Make updated workshop available for faculty/staff	0.00		1.00		UO1.4
UM1.5.1	0					UO1.5
UM1.5.2						UO1.5
UM2.1.1						UO2.1
UM2.1.2						UO2.1
UM2.2.1						UO2.2
UM2.2.2						UO2.2
UM2.3.1						UO2.3
UM2.3.2						UO2.3
UM2.4.1						UO2.4
UM2.4.2						UO2.4
UM2.5.1						UO2.5
UM2.5.2						UO2.5
UM3.1.1						UO3.1
UM3.1.2						UO3.1
UM3.2.1						UO3.2

Measure # (linked from	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data	Unit Current Data	Unit Target data	Unit Current Status	Outcome # (linked from
1.3.2)	(mined from 2012)	(for the unit measure)	(for the unit measure)	(for the unit measure)	(% of target	1.3.2)
UM3.2.2						UO3.2
UM3.3.1						UO3.3
UM3.3.2						UO3.3
UM3.4.1						UO3.4
UM3.4.2						UO3.4
UM3.5.1						UO3.5
UM3.5.2						UO3.5
UM4.1.1						UO4.1
UM4.1.2						UO4.1
UM4.2.1						UO4.2
UM4.2.2						UO4.2
UM4.3.1						UO4.3
UM4.3.2						UO4.3
UM4.4.1						UO4.4
UM4.4.2						UO4.4
UM4.5.1						UO4.5
UM4.5.2						UO4.5
UM5.1.1						UO5.1
UM5.1.2						UO5.1
UM5.2.1						UO5.2
UM5.2.2						UO5.2
UM5.3.1						UO5.3
UM5.3.2						UO5.3
UM5.4.1						UO5.4
UM5.4.2						UO5.4
UM5.5.1	0					UO5.5
UM5.5.2	0					UO5.5

Measure	Unit Measure	Unit	Unit	Unit	Unit	Outcome
#	(description)	Baseline	Current	Target	Current	#
(linked from	(linked from 1.3.2)	data	Data	data	Status	(linked from
1.3.2)		(for the unit	(for the unit	(for the unit	(% of target	1.3.2)
,		measure)	measure)	measure)	data)	1.3.2)

#### 2.5.3 If you have qualitative data that cannot be entered in data table above, please describe them

Spring 2014: Distance Learning Student Support and Technology Survey will be available throughout the academic year to allow students to provide feedback on the Distance Learning Program. This qualitative and quantitative data can be used to justify the development of new strategies for increasing student success in Distance Learning.

	Measure	Unit Measure	Unit	Unit	Unit	Unit	Outcome
	#	(description)	Baseline	Current	Target	Current	#
ı	(linked from	(linked from 1.3.2)	data	Data	data	Status	(linked from
ı	1.3.2)		(for the unit	(for the unit	(for the unit	(% of target	1.3.2)
ı	•		measure)	measure)	measure)	data)	1.3.2)

#### 3 Improvement Plan

Outline your unit's objectives (improvements) based on the challenges and opportunities you determined in the analysis section (Part 2). Include a list of the objectives (improvements) you propose and measures for success.

3.1 Unit Objectives (improvements), Measures, Challenges or opportunities

(data linked	d to table 4)							
Objective #	Objectives (Improvements)	Objective Measure	Objective Baseline data	Objective Target data	Opportunity or challenges identified	Responsible person	Related Unit Outcome #	Related Unit Outcome
	train faculty and staff on how to access enrollment- related data through TIPS.	Example: Measure participation in OIEA workshops by computing number of participants at OIEA training sessions			Example: Review of activity accessing TIPS indicated that most TIPS users were OIEA staff; need to expand use of TIPS to more staff and			
OB1.1		during fiscal year.  Completion of site (counters)	0.00	0.00	faculty.  DL staffing, time restraints	AW	UO1.1	Maintain DL website
OB1.2		Completion of modules (counters)	0.00	0.00	Constructed by another dept	СР	UO1.2	Maintain DL Student Orientation modules
OB1.3	Revise DL workshop	Conducted workshop, released to the website (attendees,	0.00	0.00	DL staffing, time restraints, attendance	СР	UO1.3	Communicate DL processes and procedures to Student Services
OB1.4	Create calendar of yearly faculty contacts		0.00	0.00		Dir of DL	UO1.4	Communicate processes, procedures, and information to
OB1.5							UO1.5	,
OB2.1							UO2.1	
OB2.2							UO2.2	
OB2.3							UO2.3	
OB2.4							UO2.4	
OB2.5							UO2.5	
OB3.1							UO3.1	
OB3.2							UO3.2	
OB3.3							UO3.3	
OB3.4							UO3.4	
OB3.5							UO3.5	
OB4.1							UO4.1	

Objective #	Objectives (Improvements)	Objective Measure	Objective Baseline data	Objective Target data	Opportunity or challenges identified	Responsible person	Related Unit Outcome #	Related Unit Outcome
OB4.2							UO4.2	
OB4.3							UO4.3	
OB4.4							UO4.4	
OB4.5							UO4.5	
OB5.1		<u> </u>					UO5.1	0
OB5.2							UO5.2	0
OB5.3							UO5.3	0
OB5.4							UO5.4	0
OB5.5	5.5						UO5.5	0

Г	Objective	Objectives	Objective	Objective	Objective	Opportunity or challenges	Responsible	Related	Related Unit Outcome
	#	(Improvements)	Measure	Baseline	Target	identified	person	Unit	
				data	data			Outcome	
								#	

3.2 Does the unit have sufficient control over the objectives (improvements) and key strategies to implement them effectively? YES NO

3.2.1 If not, please describe your unit plans to successfully implement this objective (improvement).									
Distance Learning staffing shortage, DL lack of authority to ensure amenability to improvement plans									

3.3 Objectives and Key Strategies with Timeline and Costs

> (N	O more than 3 strategies for	<mark>r each obje</mark>	ctive (improveme	nt)					
Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
Example	OIEA staff will develop content for a new TIPS training workshop.	Year 1					\$ 100	OB1.1	
Example	OIEA staff will create a short video that will be posted on the website demonstrating how to use TIPS.	Year 2					\$ 1,500	OB1.1	
Example	OIEA staff will offer at least one new workshop through Professional Development Office.	Year 3					\$ 20,000	OB1.1	
OKS1.1.1	AW creates updated website in new ACC format	Year 1							Revise with new
OKS1.1.2	AW revises based on semesterly reviews	Year 2						OB1.1	ACC template and updated
OKS1.1.3	, , , , , , , , , , , , , , , , , , , ,								information
OK\$1.2.1	Completed modules released and available online for	Year 1				Must receive completed			Complete &
OKS1.2.2	CP revises based on semesterly reviews of	Year 2						OB1.2	release modules
OKS1.2.3									to students
OK\$1.3.1	CP reworks previous DL workshop module	Year 1							
OKS1.3.2	CP offers in-person workshop and makes available online	Year 1						OB1.3	Revise DL workshop
OKS1.3.3	CP amends workshop module from new information	Year 2							'
OKS1.4.1		Year 1		Director of DL					Create calendar of
	DDL reviews calendar for additions/changes to memos	Year 2						OB1.4	yearly faculty
OKS1.4.3									contacts

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS1.5.1									
OKS1.5.2								OB1.5	
OKS1.5.3								1	
OKS2.1.1									
OKS2.1.2								OB2.1	
OKS2.1.3									
OKS2.2.1									
OKS2.2.2								OB2.2	
OKS2.2.3									
OKS2.3.1									
OK\$2.3.2								OB2.3	
OKS2.3.3									
OKS2.4.1									
OKS2.4.2								OB2.4	
OKS2.4.3									
OKS2.5.1									
OKS2.5.2								OB2.5	
OKS2.5.3									
OKS3.1.1									
OKS3.1.2								OB3.1	0

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS3.1.3									
OKS3.2.1									
OKS3.2.2								OB3.2	
OKS3.2.3									
OKS3.3.1									
OKS3.3.2								OB3.3	
OKS3.3.3									
OKS3.4.1									
OKS3.4.2								OB3.4	
OKS3.4.3									
OKS3.5.1									
OKS3.5.2								OB3.5	
OKS3.5.3								020.0	
OKS4.1.1									
OKS4.1.2								OB4.1	
OKS4.1.3								OB4.1	
OKS4.2.1									
OKS4.2.2								00.40	
OKS4.2.3								OB4.2	
OKS4.2.3									
UN34.3.1									

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS4.3.2								OB4.3	
OKS4.3.3									
OKS4.4.1									
OKS4.4.2								OB4.4	
OKS4.4.3									
OKS4.5.1									
OKS4.5.2								OB4.5	
OKS4.5.3									
OKS5.1.1									
OKS5.1.2								OB5.1	0
OKS5.1.3								1	
OKS5.2.1									
OKS5.2.2								OB5.2	
OKS5.2.3								1	
OKS5.3.1									
OKS5.3.2								OB5.3	
OKS5.3.3								1	
OKS5.4.1									
OKS5.4.2								OB5.4	
OKS5.4.3								1	

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS5.5.1									
OKS5.5.2								OB5.5	5.5
OKS5.5.3									

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
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3.4 Describe how the evaluation measures are appropriate and relevant for the proposed objectives (improvements).

The first level of measurement is the completion of the various modules, website, and the calendar. The second level of
measurement will be quantitative: the number of webpage hits for the website and the locations of the various modules by
, ,
webpage counters. The evaluations from the student orientation modules will provide a level of qualitative measurement as well.

3.5 Describe the process used to evaluate the results of your improvements (objectives), and indicate who participated in the review.

We will look for an increasing number of people accessing the website, the student orientation modules, and the faculty/staff module. The calendar will be measured by the number of memos per year and any feedback received. We will also continue to monitor DFW rates semester to semester to see if there is improvement correlated to our efforts with the improvement plan.

### 4 Evaluation and Reporting

Present the quantitative and qualitative information (data) you collected after implementing each proposed solution/strategy in your unit plan, and write a summary of results and analysis of future needs. This section is to be completed after your unit's objectives (improvements) have been implemented and data has been collected on the success of the improvements.

#### 4.1 Evaluation of Implemented Objectives

	ne data linked to table 3.1)						
Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
Example	Develop a new workshop curriculum to train faculty and staff on how to access enrollment-related data through TIPS.	Measure participation in OIEA workshops by computing number of participants at OIEA training sessions during fiscal year.					UO1.1
OB1.1	Revise with new ACC template and updated information	Completion of site (counters)	0.00		0.00	#DIV/0!	UO1.1
OB1.2	Complete & release modules to students	Completion of modules (counters)	0.00		0.00	#DIV/0!	UO1.2
OB1.3	Revise DL workshop	Conducted workshop, released to the website (attendees, counters)	0.00		0.00	#DIV/0!	UO1.3
OB1.4	Create calendar of yearly faculty contacts	Number of memos distributed	0.00		0.00	#DIV/0!	UO1.4
OB1.5						#VALUE!	UO1.5
OB2.1						#VALUE!	UO2.1
OB2.2						#VALUE!	UO2.2
OB2.3						#VALUE!	UO2.3
OB2.4						#VALUE!	UO2.4
OB2.5						#VALUE!	UO2.5
OB3.1	0					#VALUE!	UO3.1
OB3.2						#VALUE!	UO3.2
OB3.3						#VALUE!	UO4.3
OB3.4						#VALUE!	UO3.4

Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
OB3.5						#VALUE!	UO3.5
OB4.1						#VALUE!	UO4.1
OB4.2						#VALUE!	UO4.2
OB4.3						#VALUE!	UO4.3
OB4.4						#VALUE!	UO4.4
OB4.5						#VALUE!	UO4.5
OB5.1	0					#VALUE!	UO5.1
OB5.2						#VALUE!	UO5.2
OB5.3						#VALUE!	UO5.3
OB5.4						#VALUE!	UO5.4
OB5.5	5.5					#VALUE!	UO5.5

Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
•	summarize the degree to which the ta Note the key strategies or activities designe	rgets were met.  ed to implement the objectives (improvement	ts)				
New improve	ement plan. Data will become available as AY 1	.4 progresses.					
	impact did your implemented improven ement plan. Data will become available as AY 1	nents (objectives) have on the unit's goal	ls and outc	omes?			

Objective #	Objectives (Improvements)	Objective Measure (conditions/ criteria)	Objective Baseline data	Objective Current data	Objective Target data	Current data (as % of target)	Related Unit Outcome
4.4 Brief	ly describe how the results of the improv	rements contributed to advancing the mis	sion and g	oals of the	college.		
New impro	vement plan. Data will become available as AY 1	4 progresses.					